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Sociedade Portuguesa de Inovação

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## A. <u>US Market</u>

B. US Food Sector



#### **Market Overview** .

#### Α. <u>US Market</u>

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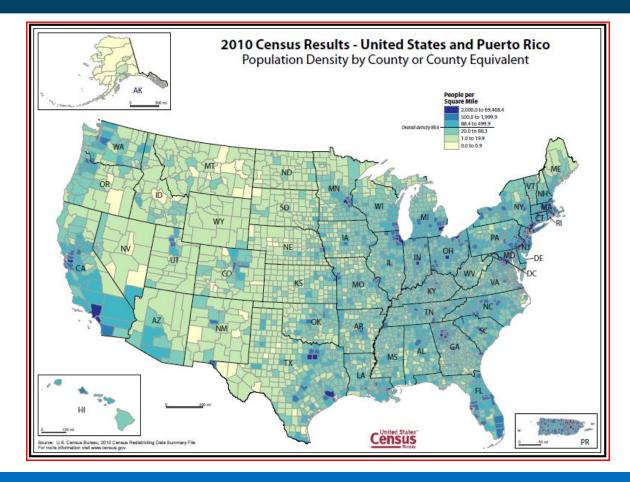
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# **General Points:** 9,826,675 sq km, 2 <sup>1</sup>/<sub>2</sub> times the size of Western Europe Most technology powerful country in the world 325 million population GDP of \$18.58 trillion GDP per capita (purchasing power) of about \$57,300 Population below poverty -15% (trending up) Official Unemployment – 4.5% (March 2017) Under Employed – 13.5% (March 2017) World Fact Book, CIA, 2015; US Department of Labor, 2015 / U.S. Government sites

#### A. <u>US Market</u>





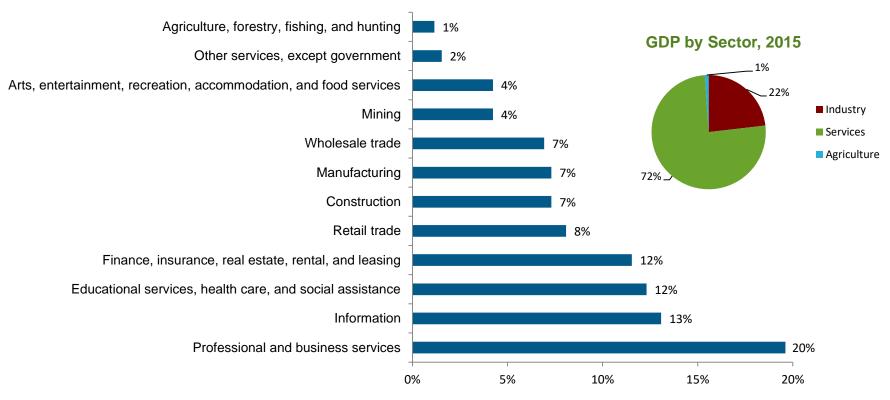
### A. <u>US Market</u>





#### A. <u>US Market</u>

#### U.S. GDP Breakdown by Sector 2015 (% of GDP)



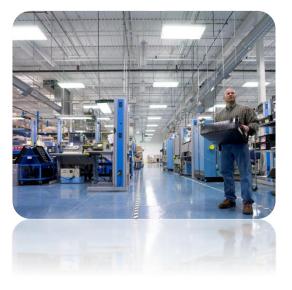
Bureau of Economic Analysis, 2015 https://www.bea.gov/iTable/iTable.cfm?ReqID=51&step=1#reqid=51&step=51&isuri=1&5114=a&5102=13



#### A. US Market

#### Undergoing a "reshoring" trend

- 37% of executives with \$1 billion or more in sales are bringing, or considering to bring, their production to the US from China (2012).
- Brought back manufacturing: General Electric, Nissan and Ford.
- 2015 resulted in about 300 reshoring cases with electronics and transportation equipment companies leading the way, followed by high-end apparel.
- Benefits of US:
  - Less risky investment climate
  - Stability in wage inflation
  - Enhanced productivity
  - Availability of skilled labor (consistent quality)





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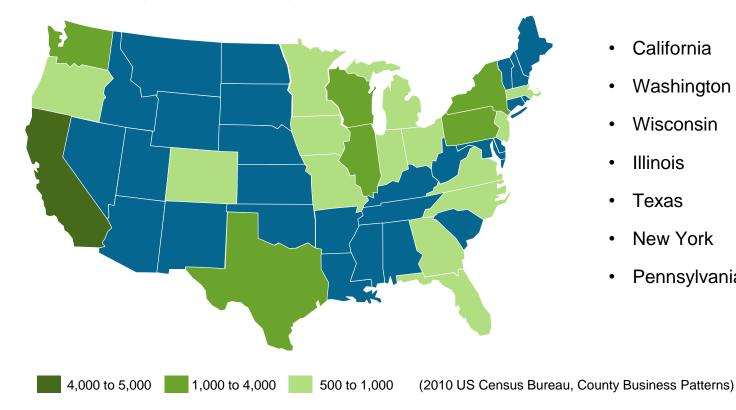
#### A. US Market

## B. <u>US Food Sector</u>



#### Β. US Food Sector

#### Food and Beverage Manufacturing – Top 7 US States by Number of Establishments

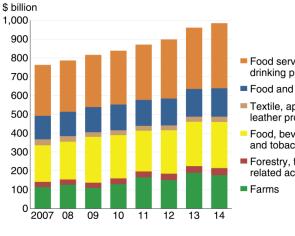


- California ٠
- Washington ٠
- Wisconsin ٠
- Illinois ٠
- Texas •
- New York ٠
- Pennsylvania ٠



#### **Market Overview**

#### Β. **US Food Sector**



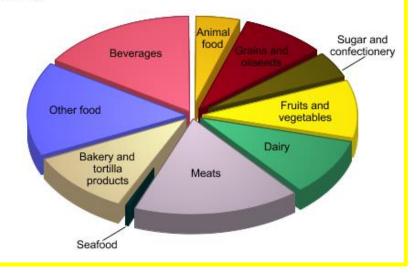
Note: GDP refers to gross domestic product.

#### Value added to GDP by agriculture and related industries, 2007-14

- Food service, eating and drinking places
- Food and beverage stores
- Textile, apparel, and leather products
- Food, beverage, and tobacco products
- Forestry, fishing, and related activities

#### Components of food and beverage manufacturing: value added, 2011

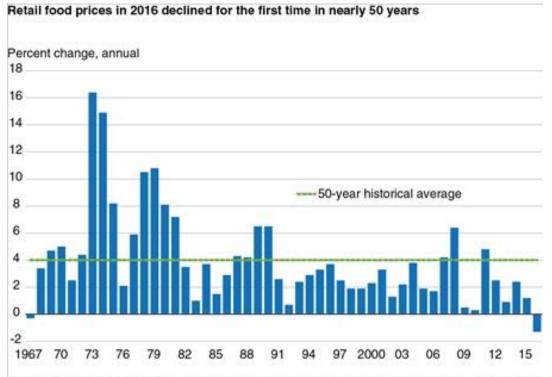
Meat processing is the largest component (17 percent) of the food sector's total value added, followed by beverage manufacturing (16 percent)



USDA, Economic Research Service using data from US Census Bureau 2013 (graph on the left) and Annual Survey of Manufactures from US Census Bureau 2011 (graph on the right)



## B. <u>US Food Sector</u>



Source: USDA, Economic Research Service using data from the U.S. Bureau of Labor Statistics' Consumer Price Index.



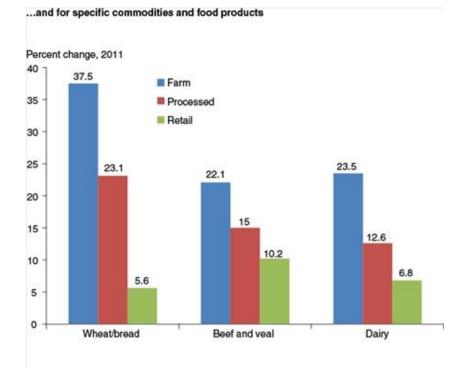
#### B. <u>US Food Sector</u>

price fluctuations in general...

Percent change 30 - Farm Products PPI 25 Processed Foodstuffs and Feedstuffs PPI All Food CPI 20 15 10 5 0 1989 1994 2004 2009 198 19 -5 -10 -15 -20

Price swings for farm products and processed foods and feeds are larger than retail food

PPI = Producer Price Index; CPI = Consumer Price Index. Source: USDA, Economic Research Service using data from the Bureau of Labor Statistics.

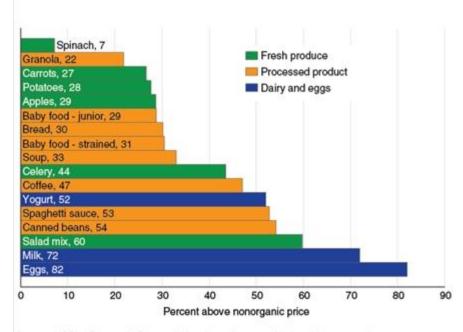


Source: USDA, Economic Research Service using data from the Bureau of Labor Statistics.



#### **Market Overview**

#### US Food Sector Β.

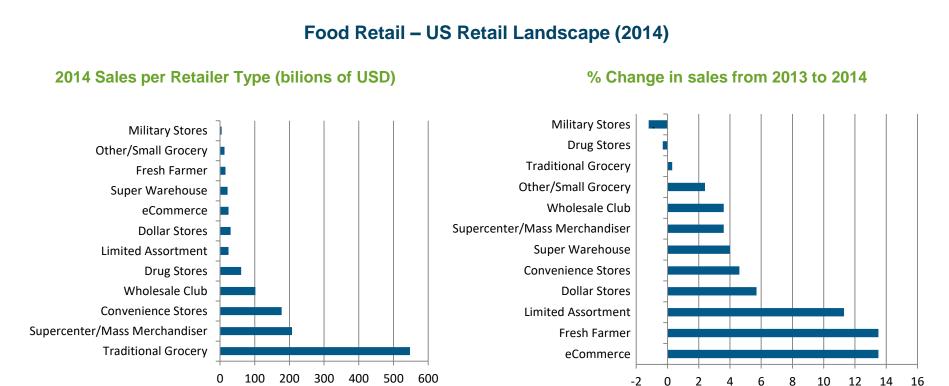


Eggs and milk have the highest organic price premiums of the products studied

Source: USDA, Economic Research Service using 2010 Nielsen Homescan data.



#### B. <u>US Food Sector</u>



http://www.foodprocessing.com/articles/2016/food-and-beverages-changing-retail-landscape/



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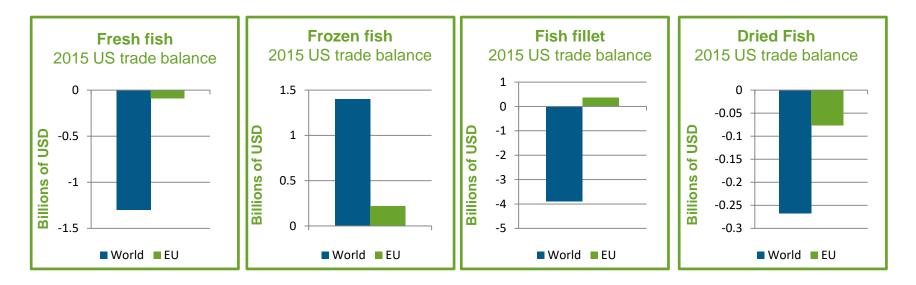
C. Fruits & Olives

D. Vegetables



#### A. <u>Fish</u>: Import/export Trends

- The US seafood trade deficit reached \$14.3 billion in 2014, making it one of the country's largest commodity trade deficits.
- Although the US is the second largest world seafood consumer, **only 4% of seafood imports are from the European Union** (2015).



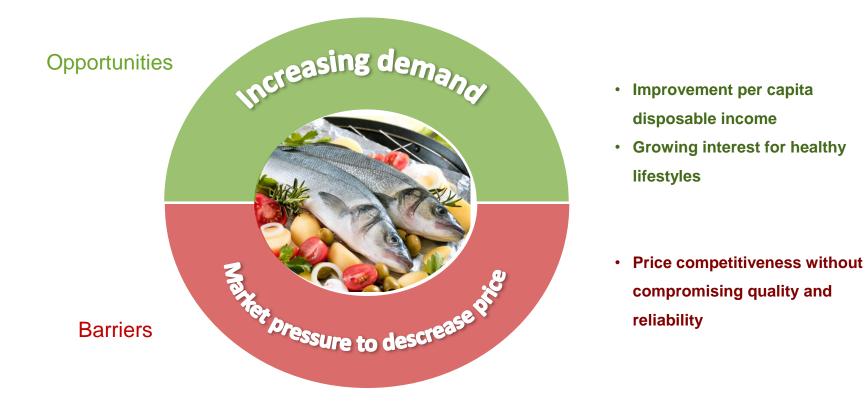


#### A. <u>Fish</u>: Import/export Trends

	Fish type	2013-15 Variation (\$)	2013-15 Variation (%)
Imports from the	Fresh and chilled salmon (60% of fresh fish imports)	\$75m to \$60m	-20%
EU to the US	Fresh and chilled trout	\$1.7m to \$4.0m	+135%
	Frozen tooth fish,(50% of frozen fish imports)	\$5.3 to \$10.2m	+92%
	Frozen swordfish (14% of frozen fish imports)	\$0.8m to \$3.0m	+275%
	Frozen sole	\$8.2m to \$2.5m	-70%
	Tuna fillets	\$0.9m to \$3.9m	+333%
	Cod fillets	\$5.9m to \$3.1m	-48%
	Prepared or preserved eels	\$26m to \$59m	+126%
Exports from the	Fresh rays and skates	\$4.7m to \$2.6m	-45%
US to the EU	Fresh salmon	\$0.7m to \$2.9m	+314%
	Frozen sockeye salmon	\$98m to \$202m	+106%
	Caviar or caviar substitutes from fish eggs	\$9.3m to \$16.1m	+73%



#### A. <u>Fish</u>: Opportunities and Barriers





#### A. <u>Fish</u>: Market Trends

- 1) Americans who are age 55 and over also consume higher amounts
- 2) The Americans who live in the **Southern or Western US** have a higher preference for fish
- 3) Most consumers consist in households with an annual income between \$20,000 and \$60,000
- 4) Fish is mainly consumed on weekdays
- 5) Almost all US consumers eat fish <u>at home (rather than carried from home and eaten elsewhere)</u>
- 6) Primarily as a main dish (90%) and during dinner.
- 7) Primarily looking for fish products which are healthy and convenient
- 8) More than half of Americans would like to see information about sustainability on packaging



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#### A. Fish

#### B. Grains

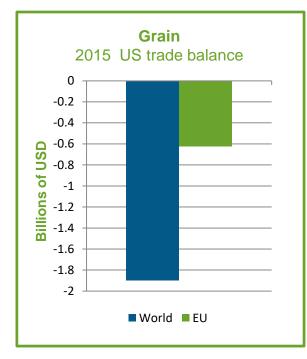
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#### **Market Opportunities**

## B. Grains: Import/export Trends



	Imports from the EU to the US			Exports from the US to the EU
Grain type	Cereal	Cereal	Swell	Cereal
	grains	flours	cereals	flours
2013-15	\$6.5m to	\$2.6m to	\$12m to	\$1.6m to
Variation (\$)	\$14.1m	\$4.3m	\$45m	\$5.7m
2013-15 Variation (%)	+117%	+65%	+275%	+256%



#### B. <u>Grains</u>: Opportunities and Barriers



• Non-GMO grain demand is not met

- Price change due to change in USD strength
- ↑ Price due to natural disasters and bioethanol production
- ↓ Price due to large supply (GMO farming)



- B. Grains: Market Trends
- 1) Switch from low-fat diets to low-carbohydrate diets led to a drop in the US consumption of grains
- 2) Growing demand for <u>whole grain</u> foods has been particularly observed among people with sensitive digestive systems
- 3) **Decreasing consumption of bread** over the past few years, which is mostly a consequence of the unhealthy perception
- 4) **Pasta consumption has continued to be popular** due to its low price, quick preparation and multiple applications.
- 5) In the particular case of bakery wares (e.g. bread, pastry, cakes and biscuits) switch from focusing on what the food is missing (e.g. "reduced fat") to what the food itself is (e.g. "simple")
- 6) Uncertain future demand for gluten-free grain products.



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A. Fish

B. Grains

C. Fruits & Olives

D. Vegetables



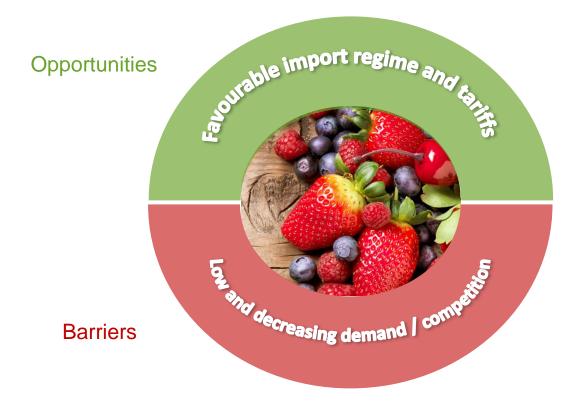
#### C. Fruits & Olives: Import/export Trends

Overall, there has been a **growing US trade deficit** in fresh and processed fruits over the last decade, as fruit imports have been increasing at a higher rate than fruit exports.

	Fruit type	2013-15 Variation (\$)	2013-15 Variation (%)
Imports from the EU to the US	Jams and fruits preserved in a liquid not made of vinegar or sugar	\$209m to \$272m	+30%
	Fruit juice:	\$72m to \$161m	+124%
	Apple juice	\$21m to \$76m	+262%
Exports from the US to the EU	Fruit juice:	\$179m to \$128m	-28%
	Frozen orange juice	\$79m to \$46m	-42%
	Cranberry juice	\$52m to \$39m	-25%



#### C. Fruits & Olives: Opportunities and Barriers



- Open domestic import regime
- · Lower average import tariffs
- Counter-season market opportunities

- Low and decreasing demand
- Increased competition from low-cost or government-subsidized production
- High domestic supply due to the several non-tariff barriers for the exportation of fruit produced in the US



#### C. Fruits & Olives: Market Trends

- 1) In the US, fruit consumption decreased 6% from 2011 to 2016, primarily due to a 14% drop in the consumption of fruit juice
- Driven by double digit <u>declines among adults who are 45 and older</u>, particularly among 65 and older adults who have been eating less fruit "as is", particularly bananas
- 3) <u>Decreasing popularity of fruit juice</u> mostly driven by the ongoing interest in consuming low-carbohydrate foods and the increasing competitive set of beverages available to consumers, such as the flavoured waters
- 4) Growing consumption of fruit as a **snack**, particularly during the morning, such as convenience fruit (e.g. Mandarins)
- 5) Almost all fruit (90%) consumed in the US is sourced from or prepared at home



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Α.	Fish

B. Grains

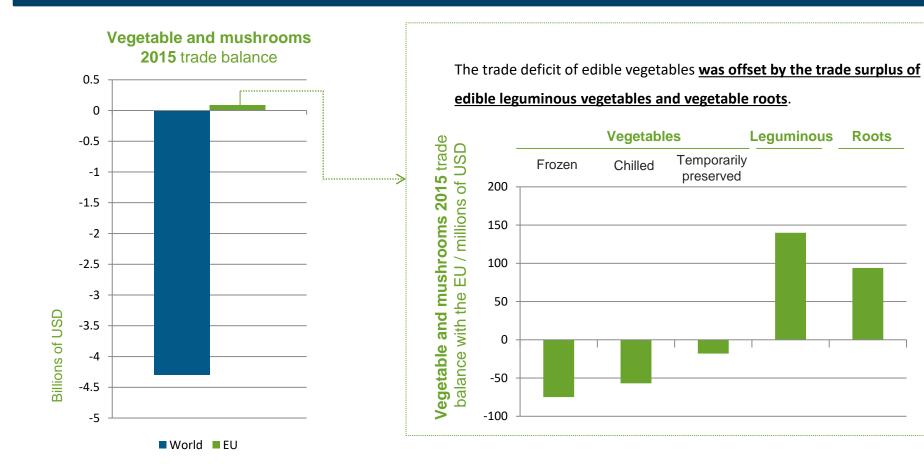
C. Fruits & Olives

D. <u>Vegetables</u>



Roots

#### D. Vegetables: Import/export Trends





#### D. <u>Vegetables</u>: Opportunities and Barriers



- Canned cultural specific products may
   have a niche market
- Specialty vegetables representing high priced items
- Added value items (e.g. minimally processed items)
- Decreasing demand
- High quality vegetables grown on very fertile land in the US
- Yields per acre are high with the support of world leading post harvest technology
- Import competition from Mexico and South America (e.g. Chile)

- D. Vegetables: Market Trends
- 1) Females over 65 consume more vegetables than the average of consumers
- 2) <u>Decreasing consumption among certain groups</u>, namely: consumers with incomes ≤\$20k; 1-2 member households without children present; Asian and African American consumers; retired female or household head; and consumers living in the east and west south central and mid-Atlantic US regions
- 3) Decreasing consumption of vegetables mostly due to its decreasing popularity as a side dish during dinner
- 4) Although traditionally US consumers seek **convenience and taste in vegetables**, there has been a growing interest in vegetables which are organic and locally produced.



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